

# Impartial decision making among peers

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conflict of interest in collective decision making:

my selfish interest *corrupts* the report of my subjective opinion

non corrupted information is more valuable: it produces an *impartial evaluation*

*conflict of interests pervasive in collective decisions by and about peers*

example: evaluate the merit of a peer's work, choose a winner among us, a ranking of us all

a necessary condition for the possibility of an impartial process:

- separate aspects of the decision related to *self interest* versus *opinions/views*

then a decision rule creates no conflict of interest if it only elicits opinions, and an agent's report **does not affect** her self interest

examples where the separation is plausible

*self-interest*

*opinions*

division of a dollar

my share

division of the remainder

award of a prize

do I win?

who wins if not me?

ranking by peers

what is my rank?

ranking of the others

biased jury

does one of mine win?

who wins among mine/others?

- *Impartial division of a dollar*, G. de Clippel, H. Moulin and N. Tideman, *Journal of Economic Theory*, 2008.
- *Impartial award of a prize*, R. Holzman and H. Moulin, mimeo September 2010
- strategyproof and efficient allocation of private goods: Kato and Ohseto (building on the work of Hurwicz, Zhou, Serizawa and Weymark,..)

## model 1: award of a prize

$$i \in N = \{1, 2, \dots, n\}$$

$i$ 's message  $m_i \in M_i$

award rule:  $M_N \ni m \rightarrow f(m) \in N$

$\rightarrow$  **Impartiality:**  $f(m|{}^i m_i) = i \Leftrightarrow f(m|{}^i m'_i) = i$ , for all  $i, m_i, m'_i$

additional requirements:

- **No Discrimination:**  $\forall i \exists m f(m) = i$
- **No Dummy:**  $\forall i \exists m_i, m'_i, m_{-i} : f(m|{}^i m_i) \neq f(m|{}^i m'_i)$

both are (very) weak forms of symmetry among participants

note: full Anonymity impossible

**Lemma (easy):**

For  $n \leq 3$  Impartiality  $\cap$  No Discrimination = Impartiality  $\cap$  No Dummy  
=  $\emptyset$

For  $n = 4$  , assume binary messages  $m_i = 0, 1$

Impartiality  $\cap$  No Discrimination  $\cap$  No Dummy =  $\{f^4\}$

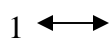
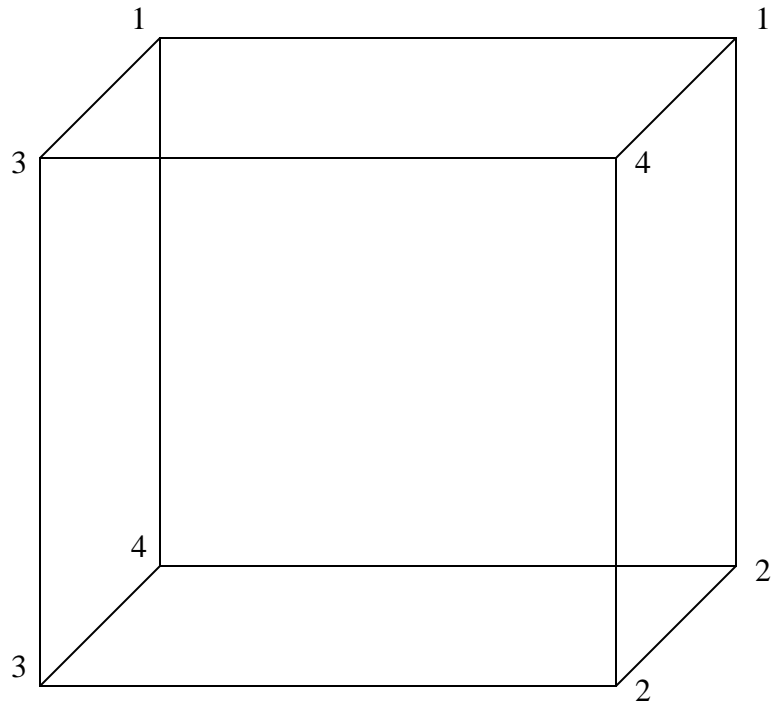
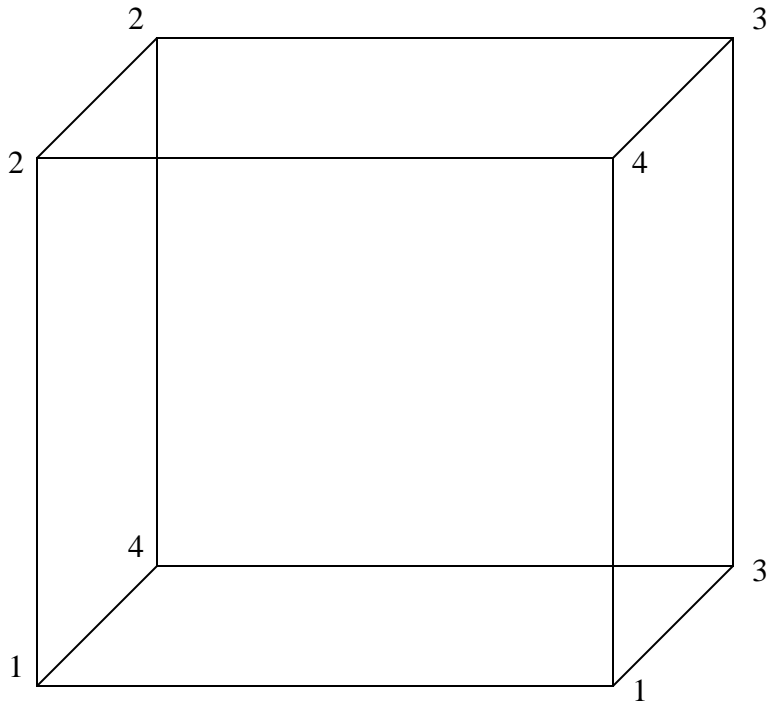
up to relabeling agents and messages

$$f^4(\cdot, 0, 0, 0) = f^4(\cdot, 1, 1, 1) = 1; f^4(0, \cdot, 1, 0) = f^4(1, \cdot, 0, 1) = 2$$

$$f^4(1, 1, \cdot, 0) = f^4(0, 0, \cdot, 1) = 3; f^4(0, 1, 0, \cdot) = f^4(1, 0, 1, \cdot) = 4$$

for  $n \geq 5$ , there are many more rules





## *quota rules*

everyone but the incumbent nominates someone (no self nomination)

$q > \frac{n}{2}$ : *absolute* quota rule  $I^{ab}(q)$ :  $i$  wins if  $\text{score}(i) \geq q$

$2 \leq q \leq \frac{n}{2}$  *relative* quota rule  $I^r(q)$ :  $i$  wins if  $\text{score}(i) \geq \text{score}(j|N \setminus \{i\}) + q$  for all  $j \neq i$

if no such winner, the incumbent wins

→ Impartial, No Discrimination, but the incumbent is a *dummy*

**combine two of these rules**

partition  $N = N_1 \cup N_2$ ; choose  $q_1, q_2$

*step 1:* run  $I^{\varepsilon_1}(q_1)$  in  $N_1$ ; stop if there is a winner

otherwise go to

*step 2:*  $N_1$  vote to choose the incumbent  $j \in N_2$ , then run  $I^{\varepsilon_2}(q_2)$  in  $N_2$

$\Rightarrow$  Impartial, No Discrimination, No Dummy

critique: unequal influence of  $N_1$  versus  $N_2$

a more precise description of an agent's decision power:

$i$  influences  $j \stackrel{def}{\Leftrightarrow} \exists m \in M^N, m'_i \in M^i : f(m|{}^i m_i) = j \neq f(m|{}^i m'_i)$

**Full mutual Influence:**  $\forall i, j \in N: i$  influences  $j$

Full Influence  $\Rightarrow$  No Dummy and No Discrimination

## **nomination rules**

simple and natural messages:  $M_i = N \setminus \{i\}$  agent  $i$  *nominates*  $j$

**Monotonicity:**  $\forall i, j, i \neq j \forall m \in M_N : f(m) = j \Rightarrow f(m|{}^i j) = j$

**Anonymous ballots:** for all  $m, m' \in M_N$

$\{\forall i \mid |\{j \in M^i \mid m_j = i\}| = |\{j \in M^i \mid m'_j = i\}|\} \Rightarrow f(m) = f(m')$

**Lemma (easy):** *the only impartial nomination rules with anonymous ballots are the constant rules*

eschewing the impossibility: restrict the legitimate ballots  $M_i \subseteq N \setminus \{i\}$

$\Rightarrow$  *positional* nomination rules along a tree

*example*

order agents by *seniority*

*everyone nominates someone **more senior than himself***

the youngest nominated agent wins

- impartial, monotonic, anonymous ballots
- discriminates against the most junior
- the most senior is a dummy

*the family of median nomination rules* ( $n$  odd,  $n \geq 5$ )

the agents are the nodes of a tree  $\Gamma$

$\Gamma$  is neither a line nor a simple star

$i^*$  is the median node/agent of  $\Gamma$

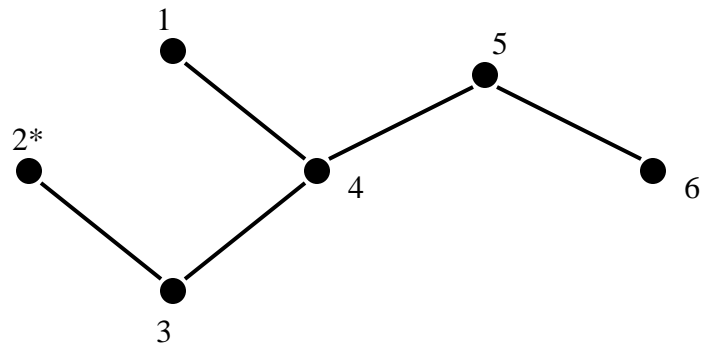
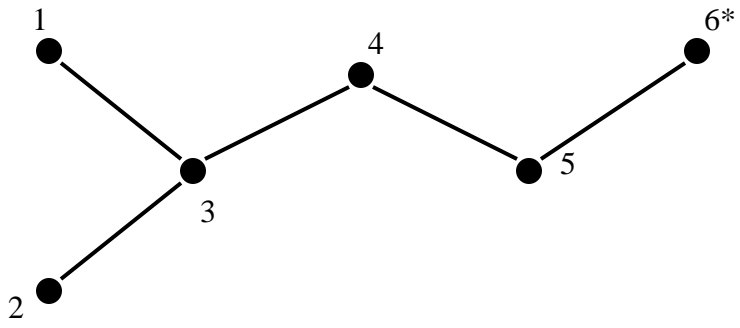
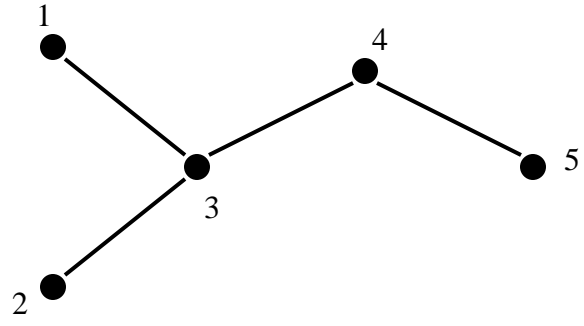
$M_i$  is the largest subtree rooted at  $j$  adjacent to  $i$ , away from  $i$

$M_{i^*}$  is *one of* the largest subtrees at  $j^*$  adjacent to  $i^*$ , away from  $i^*$

→ *winner: the median vote*

$n$  even: add (carefully) a fixed ballot





## Theorem:

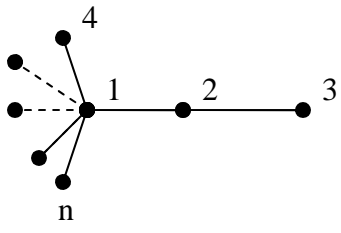
*The median nomination rule on  $\Gamma$  is impartial, monotonic, unanimous and has anonymous ballots; and  $i$  influences  $j \Leftrightarrow j \in M_i$*

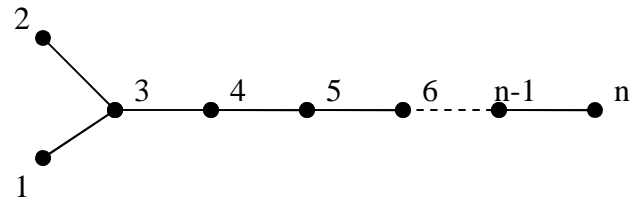
- Unanimity: if all  $j \in N \setminus \{i\}$  such that  $i \in M_j$  nominate  $i$ , then  $i$  wins

the two extreme methods: the quasi-star and the quasi-line

tradeoff: maximize  $\min |M_i| \leftrightarrow \sum_N |M_i|$

critique: unequal influence





*Open question:* can we construct an impartial, monotonic nomination rule meeting No Discrimination and No Dummy?

## voting rules

the most natural messages:  $M_i = \mathcal{L}(N \setminus \{i\})$  linear ordering of other agents

- **Monotonicity:** lifting  $j$  in  $i$ 's ranking does not threaten  $j$ 's win
- **Unanimity:**  $\{i = \text{top}\{m_j\} \text{ for all } j \in N \setminus \{i\}\} \Rightarrow i \text{ wins}$

*the family of **partition voting rules** ( $n \geq 7$ )*

*partition  $N = \cup_{k=1}^K N_k$  in **districts** s. t.  $|N_1| \geq 4$  and  $|N_k| \geq 3$  for  $k \geq 2$*

*for each  $k$  choose a quota rule  $I^{\varepsilon_k}(N_k, q_k)$ ,  $\varepsilon_k = ab, r$*

*choose a default agent  $i^*$  in district 1*

two equivalent definitions: direct voting, or two steps voting

## *Step 1*

*run  $I^{\varepsilon_k}(N_k, q_k)$  in each district  $k \geq 2$ : call  $i$  a local winner if she wins*

*call  $i^*$  a local winner if he wins in  $I^{\varepsilon_1}(N_1, q_1)$*

*call  $i \in N_1 \setminus \{i^*\}$  a local winner if she wins without  $i^*$ 's support*

$$\text{if } \varepsilon_1 = ab : s_i(N_1 \setminus \{i, i^*\}) \geq q_1$$

$$\text{if } \varepsilon_1 = r : s_i(N \setminus \{i, i^*\}) \geq s_j(N \setminus \{i, j\}) + q_1 \text{ for all } j \in N_1 \setminus \{i\}$$

*If there is no local winner anywhere,  $i^*$  wins*

*if there is a single local winner, she wins; otherwise go to*

*Step 2 All the non local winners use a standard voting rule to award the prize to one of the local winners.*



## Theorem

*A partition voting rule is impartial, unanimous, and has full mutual influence. If it uses an absolute quota in district 1, or if  $|N_1| = 4$ , the rule is monotonic.*

under *Impartial Culture* the probability that at least a local winner exists goes to 1 if the district size remains bounded while  $n$  increases.

⇒ the advantage of the default agent vanishes

*variant:* strengthen Full Influence to Full Pivots:

agent  $i$  can be pivotal between  $j$  and  $k$ , for all  $i, j, k$

→ more complex variants of the partition rules

*two vague open questions*

- what is the *special role* of median rules among anonymous monotonic nomination rules?
- can we find impartial rules *more equitable* than the partition voting rules?

## model 2: peer ranking

assign  $n$  ranks to  $n$  agents

private consumption of one's rank

$i \in N, a \in A$

$\Sigma(N, A) \ni \sigma : \text{bijection } N \rightarrow A$

$i$ 's message  $m_i \in M_i$

*assignment mechanism*:  $M_N \ni m \rightarrow \theta(m) \in \Sigma(N, A)$

- **Impartiality:**  $\theta(m|{}^i m_i)[i] = \theta(m|{}^i m'_i)[i]$ , for all  $i, m_i, m'_i$
- **Full Ranks :** for all  $i \in N, a \in A$ , for some  $m \in M_N : \theta(m)[i] = a$
- **Full Range:** for all  $\sigma \in \Sigma(N, A)$  for some  $m \in M_N : \sigma = \theta(m)$

**Lemma (easy):**

For  $n = 3$ , Impartiality  $\cap$  Full Ranks =  $\emptyset$

For  $n = 4$  , Impartiality  $\cap$  Full Ranks  $\neq \emptyset$

$M^i = \{0, 1\}$  for all  $i$ ,  $A^* = \{1, 2, 3, 4\}$

$\theta^4(0, 0, 0, 0) = 1234$ ;  $\theta^4(1, 0, 0, 0) = 1432$ ;  $\theta^4(0, 0, 0, 1) = 1324$ ;  $\theta^4(1, 0, 0, 1) = 1432$

$\theta^4(0, 0, 1, 0) = 2134$ ;  $\theta^4(0, 1, 1, 0) = 2143$ ;  $\theta^4(0, 0, 1, 1) = 2314$ ;  $\theta^4(0, 1, 1, 1) = 2314$

$\theta^4(1, 1, 0, 0) = 3412$ ;  $\theta^4(1, 1, 1, 0) = 3142$ ;  $\theta^4(1, 1, 0, 1) = 3421$ ;  $\theta^4(1, 1, 1, 1) = 3142$

$\theta^4(0, 1, 0, 0) = 4213$ ;  $\theta^4(0, 1, 0, 1) = 4321$ ;  $\theta^4(1, 0, 1, 0) = 4132$ ;  $\theta^4(1, 0, 1, 1) = 4132$

fairly symmetric treatment of the agents

range is not full (15 assignments)

use  $\theta^4 \rightarrow$  **an impartial mechanism with full ranks** for any  $n$  divisible by 4

fix a partition  $N = N_1 \cup N_2 \cup N_3 \cup N_4$  with  $|N_i| = \frac{n}{4}$  and an order  $\tau$  of  $A$

play  $\theta^4$  with agents in  $N_i$  jointly playing the 1st coordinate 0 or 1

$N_i$  gets rank/object 1  $\Rightarrow$  the first  $|N_i|$  ranks in  $\tau$  go to  $N_i$ ; etc..

agents in  $N \setminus N_i$  jointly choose the assignment of these  $|N_i|$  ranks inside  $N_i$

construct an **impartial mechanism with full range**

→ *separating family* in  $A : \mathcal{S} \subset 2^A$  such that

for all  $a, b \in A, a \neq b$ , there exists  $S \in \mathcal{S} : a \in S, b \notin S$

→ separating family of size  $k$ : for all  $S \in \mathcal{S} : |S| = k$

**Lemma:**

For  $n = |A| \geq 6$ , we can find three **pairwise disjoint** separating families in  $A$ , all of identical size.

For  $n \leq 5$ , we can find at most two such disjoint families.



	$\mathcal{S}_1$	$\mathcal{S}_2$	$\mathcal{S}_3$
$A = \{a, b, c, d, e, f\}$	$abc$	$abd$	$abe$
	$bcd$	$bce$	$bcf$
	$cde$	$cdf$	$acd$
	$def$	$ade$	$bde$
	$ae f$	$be f$	$ce f$
	$ab f$	$ac f$	$ad f$

$|A| \geq 7, A = \{1, 2, \dots, n\} \Rightarrow$  for  $1 \leq t < \frac{n}{2}$   $\mathcal{S}_t = \{(a, a + t) | a \in A\}$  are separating and pairwise disjoint

*choose three "leaders" agents 1, 2, 3*

*step 1: the leaders choose impartially three ranks for themselves*

*key: all assignments of  $\{1, 2, 3\}$  to  $A$  are in the range*

*step 2: the leaders choose  $i \in N \setminus \{1, 2, 3\}$  and assign her one of the free ranks;*

*agent  $i$  chooses  $j \in N \setminus \{1, 2, 3, i\}$  and assign him one of the free ranks;*

*etc...*

*step 1 explained:*

choose three separating families  $\mathcal{S}_i, i = 1, 2, 3$ , of identical size, pairwise disjoint

each leader chooses  $S_i \in \mathcal{S}_i$ ; given  $(S_1, S_2, S_3) \in \mathcal{S}_1 \times \mathcal{S}_2 \times \mathcal{S}_3$

assign 1 to a rank in  $S_3 \cap S_2^c \neq \emptyset$

assign 2 to a rank in  $S_1 \cap S_3^c \neq \emptyset$

assign 3 to a rank in  $S_2 \cap S_1^c \neq \emptyset$

break ties in  $S_3 \cap S_2^c$  by an onto vote of leaders 2 and 3

break ties in  $S_1 \cap S_3^c$  by an onto vote of leaders 1 and 3

break ties in  $S_2 \cap S_1^c$  by an onto vote of leaders 1 and 2

- many variants in step 2
- critique: the three leaders influence the rest of the agents, but not vice versa

## Mutual Influence:

$$\forall i, j \in N \exists m_i, m'_i \in M^i, m_{-i} \in M^{N \setminus i} : \theta(m|_i m_i)[j] \neq \theta(m|_i m'_i)[j]$$

we can find an impartial assignment mechanism with full range, satisfying Mutual Influence

its definition is more complex

Open question: in the ranking interpretation (as opposed to assignment), the natural message space is  $M_i = \mathcal{L}(N \setminus \{i\})$ . Can we achieve the same properties in that format? and Unanimity?